# **Investor Presentation**

National Bank of Oman

February 2022









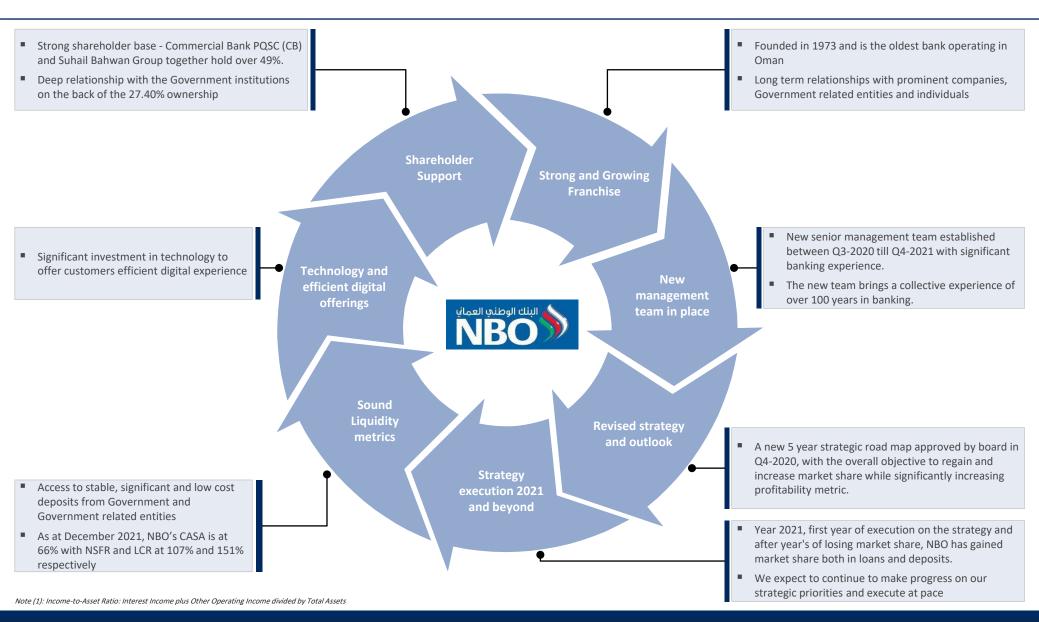






- Key messages and priorities
- National Bank of Oman Introduction
- Operating Environment
- Financial Performance
- Appendix

# **Key messages**



## **OUR PRIORITIES**



# **Strategic Priorities**

## 1 | Safeguard

In context of the uncertain conditions ensure the bank maintain healthy levels of funding and capital, whilst guarding asset quality

### 2 | Value Creation

Actively drive cost optimization plus bolstering income by focusing on low risk revenues streams and leveraging existing client base & partnerships

### 3 | Sustainability

Continue to invest into build lasting capabilities and digitise the bank's operating model for greater appeal and scale

Balance Sheet

**Business Model** 

Operating Model

Liquidity



**Capital** 



**Asset Quality** 



Revenue



**Optimization** 



**Partnership** 



**Brand** 



**Digital-Channel** 



**People** 



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### **National Bank of Oman Introduction**

### The First Omani Commercial Bank

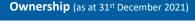


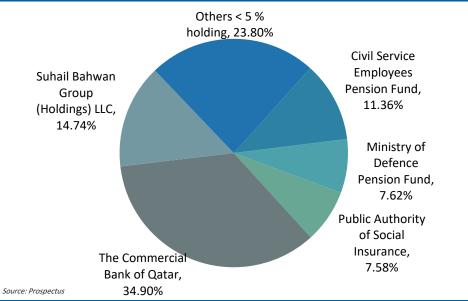
### Overview

- National Bank of Oman SAOG ("NBO" or the "Bank") was the first incorporated Bank in the Sultanate of Oman ("Oman") - established in 1973 as a joint stock company, providing conventional and Islamic banking services
- The Bank's shares are listed on the Muscat Securities Market ("MSM")
- The Bank has 1,470 employees as at 31<sup>st</sup> December 2021 and is the 3<sup>rd</sup> largest bank by net lending in Oman accounting to USD 8.0 billion, as at 31 December 2021.
- As at 31<sup>st</sup> December 2021, NBO serves approximately half a million retail customers and 25,000 corporate and SME customers via 66 branches and over 200 ATM and CCDM units
- In addition, the Bank has a presence in the UAE and is in the process of closing the branch in Egypt
- The Bank operates via five main segments, namely, retail banking, corporate banking, investment banking, treasury and international banking, and Islamic banking
- As at 31<sup>st</sup> December 2021, NBO had approximately 14.4% share in loans and 13.8% share in deposits in Oman Banking sector

### **Credit Rating**

Rating Agency	Date	Long-term Rating	Outlook
Moody's	Oct 2021	Ba3	Stable
Fitch Ratings	Jan 2022	BB-	Stable





Key Financials					
USD in Millions	2017	2018	2019	2020	2021
Total Assets	9,014	9,280	9,467	9,435	10,600
Net Loans	6,893	7,298	7,277	7,501	8,022
Deposits	6,393	6,370	6,575	6,564	7,579
Total Operating Income	343	335	333	304	320
Net Profit	114	131	134	47	79
Tier 1	16.1%	15.2%	15.7%	15.4%	15.0%
Total CAR	17.3%	16.3%	16.6%	16.4%	15.8%
Loans to Deposit Ratio	107.8%	114.6%	110.7%	114.3%	105.9%
NPL Ratio	4.1%	4.8%	4.9%	5.6%	5.3%
Cost/Income	48.8%	47.9%	49.6%	54.6%	51.5%

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### **Oman's Economic Overview**

# **Economic Diversification Strategy With Fiscal Prudence**

#### Overview

- The Sultanate of Oman is the second largest country by geographical area among the states of the GCC region, after Saudi Arabia. It is spread over 309,500 km<sup>2</sup>, and has a 2,092 km coastline. It is strategically placed at the mouth of the Arabian Gulf.
- Population of Oman is approximately 4.53 million (Dec 2021), with Omani nationals comprising 2.81 million and expatriates comprising 1.72 million of the overall figure. Population has risen by 1.04% YoY.
- Oman's nominal economy increased by 12.7 percent YoY up to Q3 2021. NCSI estimates whole year GDP to grow by 13.8% to reach OMR 32 bn. Real GDP contracted by 4.3% in 2020 but estimated to increase by 2.4% in 2021 (Fitch estimate).
- General Govt debt as a percentage of GDP has risen from 4.9% in 2014 to 64% as at end 2021 (Moody's estimate). This is down from 80% in 2020.
- Government's budget for 2021 was based on oil price at USD 45 per barrel and 2022 budget is based on USD 50 per barrel.

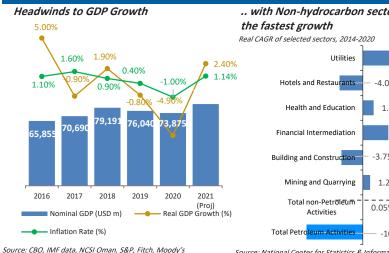
Suitanate of Oman Economic Snapsnot		
Geography	309,500 km², Oman is the second largest country in the GCC region	
Population	4.53 million <i>(Dec 2021)</i>	
Credit Rating	Moody's: Ba3 (Stable); S&P: B+ (Positive); and Fitch: BB-(Stable)	
Nominal GDP	USD 83 billion <i>(2021, General Budget Document estimate , Oman)</i>	
GDP per Capita	US\$ 18,400 (calculated)	
Current Account Deficit forecast	c. 0.8% of GDP (2021, Fitch estimate)	

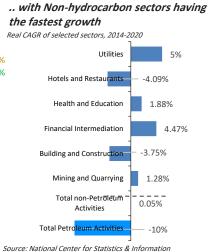
The stable outlook balances Oman's considerable fiscal and external pressures against its reasonably high fiscal buffers. The pace of debt accumulation should significantly decelerate from 2021 onward, on the back of higher oil prices and the government's fiscal reform plan.

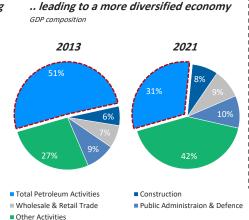
The peg has served as an anchor for inflation expectations, particularly because contracts for oil--Oman's main export--are typically priced in dollars. We expect the peg will be maintained over the medium term on the back of sufficient foreign exchange reserves and government external assets.

# S&P Global

Challenging Macroeconomic Conditions with a well defined Economic Diversification Plan





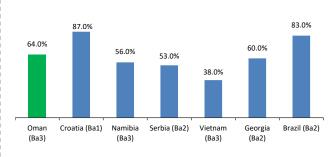


Source: National Centre for Statistics and Information

I Source: Moody's, Fitch, MoF Oman

Moderate Debt to GDP Levels as Compared to Ba\* rate Peers

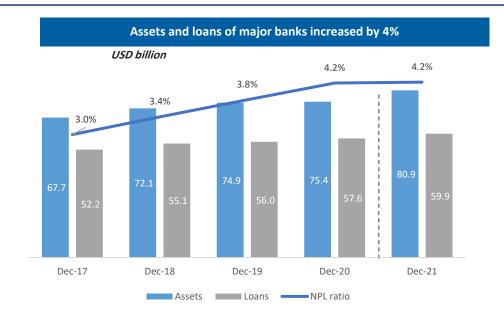
Gross Government debt to GDP (2021 Moody's estimates)

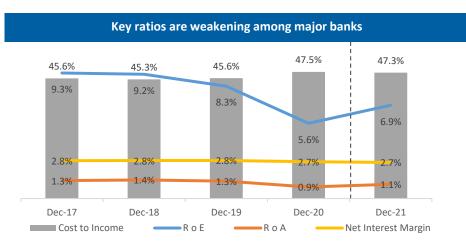


# **The Oman Banking Sector**

### Overview

- Oman's Banking sector risk is assessed to be "baa" by Moody's which is underpinned by the sector's strong capitalization.
- Aggregate deposits for the banking sector in 2021 showed a YoY growth of 5.7%. The loans for the same period grew by 5.4% YoY. Credit to private sector increased by 1.3%
- However, the Omani banking system is fairly concentrated with top four banks (NBO included) accounting for nearly three fourth of total credit and banking profits.
- Although the banking assets have shown 4% CAGR over last 5 years, several banking profitability metrics have been trending lower.
- Impact of COVID has worsened the above situation with most banks showing weakening profitability and asset quality metrics.
- CBO a strict but supportive regulator has introduced various regulation to support banks as well as borrowers.
- Given the contraction experienced and anticipated in the economy, consolidation is likely over the medium term.





Source: Published FS of top 6 Omani Banks including NBO

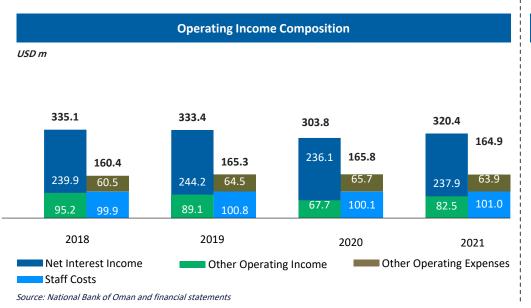
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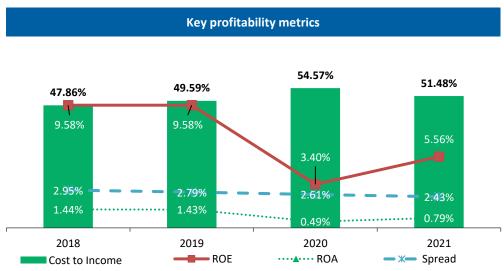
# **NBO - Operating Performance**

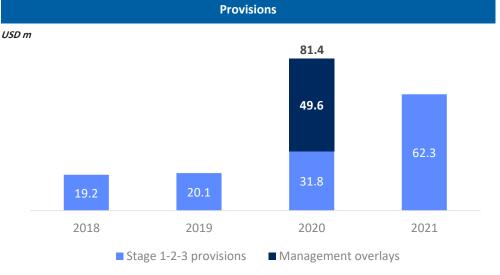


### Overview

- Net Interest income for the year 2021 increased by 0.7 per cent. This is driven by strong growth in loan volumes, partially offset by compression in margins.
- Fee income for the year 2021 posted a strong growth of 21.9%. There has been all round contribution from various fee lines.
- Operating expenses for the year 2021 decreased by 0.5%. Despite the continuing investments made for growth, there is a reduction year on year due to various efficiency initiatives undertaken across the bank.
- Net Impairment for the year 2021 decreased by 23.4%. The reduction is on account of conservative provisioning approach undertaken in the previous year, subsequently there has been improvement to the economic activities and borrower profiles reflected in the lowered expected credit losses.







Note: Income-to-Assets Ratio: Interest Income plus Other Operating Income divided by Total Assets

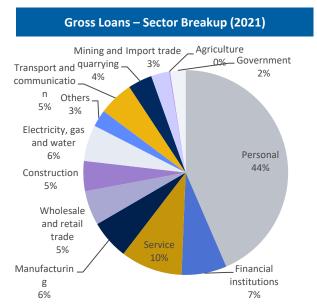
# **Asset Quality**

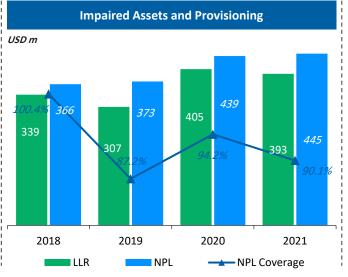


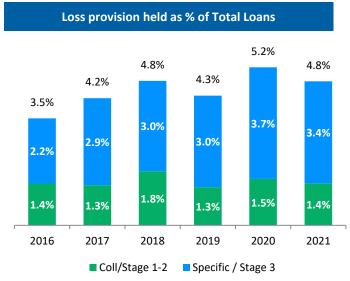
### Overview

- During FY 2021, the Bank witnessed a growth in loan book of 6.4%.
- The Bank has diversified portfolio of loans/financing activities across economic sectors through both conventional and Islamic banking.
- Continuous efforts on asset quality management has kept NPLs at similar levels. With the increase in gross loan book, the NPL ratio has shown an improvement from 5.6% in 2020 to 5.3% in 2021.
- The provision coverage is at 90.1% with the total coverage ratio of 4.8%.









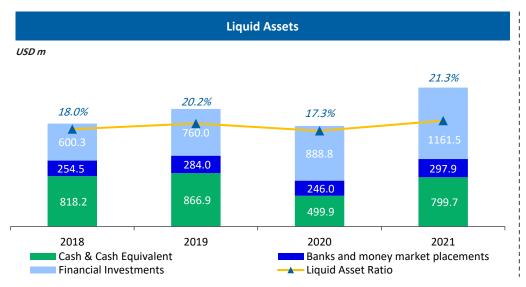
Source: National Bank of Oman and financial statements

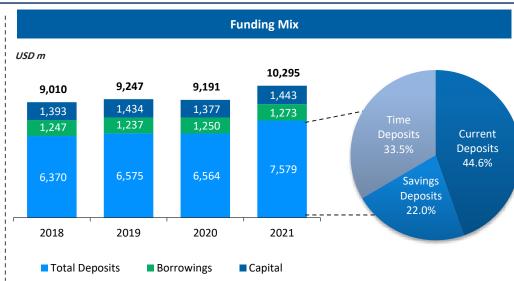
# **Capitalization, Funding and Liquidity**

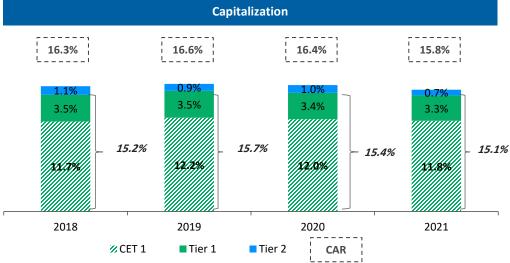


#### Overview

- Low cost deposits (66.6% of total deposits) from wholesale and retail has contributed to stability of banks' deposit base as well as stronger NIMs.
- Strong liquidity with liquid asset ratio representing 21.3% of total assets and a high liquidity coverage ratio of 151.41% (December 2021)
- Capitalization levels of 15.8% (December 2021) vs. minimum total capital adequacy ratio of 12.25% (Central Bank of Oman guidelines) leaves a capital buffer of 3.55%.
- The Bank's CET1 ratio at 11.8% is above the regulatory minimum by 2.9%.
- In 2021, Bank issued perpetual capital of USD 300 million and called back the AT1 issued in 2015. Bank also has outstanding senior unsecured bond under MTN program for USD 500 million maturing in Sep 2023.







Source: National Bank of Oman and financial statements

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# **Balance Sheet**



Amount in USD 000 Dec-18 Dec-19 Dec-20 Dec-21 ASSETS  Cash & Central Bank					
Cash & Central Bank         818,325         866,940         499,888         799,662           Due From Banks         254,712         284,094         246,016         297,883           Loans & Adv. (Net)         7,279,7940         7,276,771         7,500,940         8,022,457           Investments         600,387         759,868         888,393         1,161,501           Fixed Assets         167,169         168,953         162,514         155,564           Other Assets         141,784         105,834         137,260         163,107           Total Assets         9,280,317         9,462,460         9,435,457         10,600,174           Share Acapital         422,325         422,325         422,325         422,325           Share Premium Reserve         89,519	Amount in USD 000	Dec-18	Dec-19	Dec-20	Dec-21
Due From Banks         254,712         284,094         246,016         297,883           Loans & Adv. (Net)         7,29,940         7,276,771         7,500,940         8,022,457           Investments         600,387         759,868         888,839         1,161,501           Fixed Assets         167,169         168,953         162,514         155,564           Other Assets         141,784         105,834         137,260         163,107           Total Assets         9,280,317         9,462,460         9,435,457         10,600,174           Share Capital         422,325         422,325         422,325         422,325         422,325         A22,325         A22,325 <t< th=""><th><u>ASSETS</u></th><th></th><th></th><th></th><th></th></t<>	<u>ASSETS</u>				
toans & Adv. (Net)	Cash & Central Bank	818,325	866,940	499,888	799,662
Investments   600,387   759,868   888,839   1,161,501     Fixed Assets   167,169   168,953   162,514   155,564     Other Assets   141,784   105,834   137,260   163,107     Total Assets   9,280,317   9,462,460   9,435,457   10,600,174     Share Capital   422,325   422,325   422,325   422,325     Share Premium Reserve   89,519   89,519   89,519     Retained Earnings   198,878   279,122   373,410   382,000     Proposed Stock/ Cash Dividend   67,571   70,951   15,626     Net Profit For The Period.   131,449   133,587   47,138   78,642     Net Worth (Share Capital + Reserves) (A)   1,093,480   1,134,294   1,077,229   1,142,741     Subordinated Funds (B)   44,156	Due From Banks	254,712	284,094	246,016	297,883
Fixed Assets 167,169 168,953 162,514 155,564 Other Assets 141,784 105,834 137,260 163,107 Total Assets 9,280,317 9,462,460 9,435,457 10,600,174 Share Capital 9,280,317 9,462,460 9,435,457 10,600,174 Share Capital 422,325 422,325 422,325 422,325 Share Premium Reserve 89,519 8	Loans & Adv. (Net)	7,297,940	7,276,771	7,500,940	8,022,457
Other Assets     141,784     105,834     137,260     163,107       Total Assets     9,280,317     9,462,460     9,435,457     10,600,174       Share Capital     422,325     422,325     422,325     422,325     422,325     422,325     542,325 </td <th>Investments</th> <td>600,387</td> <td>759,868</td> <td>888,839</td> <td>1,161,501</td>	Investments	600,387	759,868	888,839	1,161,501
Total Assets   9,280,317   9,462,460   9,435,457   10,600,174	Fixed Assets	167,169	168,953	162,514	155,564
Shareholders Equity   Share Capital   422,325   422,32	Other Assets	141,784	105,834	137,260	163,107
Share Capital       422,325       422,325       422,325       422,325         Share Premium Reserve       89,519       89,519       89,519       89,519         Non-Distributable Reserve       183,738       150,179       144,836       154,629         Retained Earnings       198,878       279,122       373,410       382,000         Proposed Stock/ Cash Dividend       67,571       70,951       -       15,626         Net Profit For The Period.       131,449       133,587       47,138       78,642         Net Worth (Share Capital + Reserves) (A)       1,093,480       1,134,294       1,077,229       1,142,741         Subordinated Funds (B)       44,156       -       -       -         Tier 1 Capital (B)       300,000       300,000       300,000       300,000         Net Worth (C=A+B)       1,437,636       1,434,294       1,377,229       1,442,741         Liabilities       Customer Deposits       6,369,823       6,575,372       6,564,101       7,578,525         Due To Banks       405,062       737,106       749,930       773,322         Other Liabilities       242,947       181,348       219,345       271,365         Tax       27,062       34,340       24,852 <th>Total Assets</th> <td>9,280,317</td> <td>9,462,460</td> <td>9,435,457</td> <td>10,600,174</td>	Total Assets	9,280,317	9,462,460	9,435,457	10,600,174
Share Capital       422,325       422,325       422,325       422,325         Share Premium Reserve       89,519       89,519       89,519       89,519         Non-Distributable Reserve       183,738       150,179       144,836       154,629         Retained Earnings       198,878       279,122       373,410       382,000         Proposed Stock/ Cash Dividend       67,571       70,951       -       15,626         Net Profit For The Period.       131,449       133,587       47,138       78,642         Net Worth (Share Capital + Reserves) (A)       1,093,480       1,134,294       1,077,229       1,142,741         Subordinated Funds (B)       44,156       -       -       -         Tier 1 Capital (B)       300,000       300,000       300,000       300,000         Net Worth (C=A+B)       1,437,636       1,434,294       1,377,229       1,442,741         Liabilities       Customer Deposits       6,369,823       6,575,372       6,564,101       7,578,525         Due To Banks       405,062       737,106       749,930       773,322         Other Liabilities       242,947       181,348       219,345       271,365         Tax       27,062       34,340       24,852 <th></th> <th></th> <th></th> <th></th> <th></th>					
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Retained Earnings       198,878       279,122       373,410       382,000         Proposed Stock/ Cash Dividend       67,571       70,951       -       15,626         Net Profit For The Period.       131,449       133,587       47,138       78,642         Net Worth (Share Capital + Reserves) (A)       1,093,480       1,134,294       1,077,229       1,142,741         Subordinated Funds (B)       44,156       -       -       -         Tier 1 Capital (B)       300,000       300,000       300,000       300,000       300,000         Net Worth (C=A+B)       1,437,636       1,434,294       1,377,229       1,442,741         Liabilities       Customer Deposits       6,569,823       6,575,372       6,564,101       7,578,525         Due To Banks       405,062       737,106       749,930       773,322         Other Liabilities       242,947       181,348       219,345       271,365         Tax       27,062       34,340       24,852       34,221         EMTN       797,787       500,000       500,000       500,000         Sub Total       7,842,681       8,028,166       8,058,228       9,157,433	Share Premium Reserve	89,519	89,519	89,519	89,519
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Net Profit For The Period.       131,449       133,587       47,138       78,642         Net Worth (Share Capital + Reserves) (A)       1,093,480       1,134,294       1,077,229       1,142,741         Subordinated Funds (B)       44,156       -       -       -         Tier 1 Capital (B)       300,000       300,000       300,000       300,000         Net Worth (C=A+B)       1,437,636       1,434,294       1,377,229       1,442,741         Liabilities       6,369,823       6,575,372       6,564,101       7,578,525         Due To Banks       405,062       737,106       749,930       773,322         Other Liabilities       242,947       181,348       219,345       271,365         Tax       27,062       34,340       24,852       34,221         EMTN       797,787       500,000       500,000         Sub Total       7,842,681       8,028,166       8,058,228       9,157,433	Retained Earnings	198,878	279,122	373,410	382,000
Net Worth (Share Capital + Reserves) (A)       1,093,480       1,134,294       1,077,229       1,142,741         Subordinated Funds (B)       44,156       -       -       -         Tier 1 Capital (B)       300,000       300,000       300,000       300,000       300,000         Net Worth (C=A+B)       1,437,636       1,434,294       1,377,229       1,442,741         Liabilities       Customer Deposits       6,369,823       6,575,372       6,564,101       7,578,525         Due To Banks       405,062       737,106       749,930       773,322         Other Liabilities       242,947       181,348       219,345       271,365         Tax       27,062       34,340       24,852       34,221         EMTN       797,787       500,000       500,000       500,000         Sub Total       7,842,681       8,028,166       8,058,228       9,157,433	Proposed Stock/ Cash Dividend	67,571	70,951	-	15,626
Subordinated Funds (B)       44,156       -       -         Tier 1 Capital (B)       300,000       300,000       300,000       300,000         Net Worth (C=A+B)       1,437,636       1,434,294       1,377,229       1,442,741         Liabilities       Customer Deposits       6,569,823       6,575,372       6,564,101       7,578,525         Due To Banks       405,062       737,106       749,930       773,322         Other Liabilities       242,947       181,348       219,345       271,365         Tax       27,062       34,340       24,852       34,221         EMTN       797,787       500,000       500,000       500,000         Sub Total       7,842,681       8,028,166       8,058,228       9,157,433	Net Profit For The Period.	131,449	133,587	47,138	78,642
Tier 1 Capital (B)       300,000       300,000       300,000       300,000         Net Worth (C=A+B)       1,437,636       1,434,294       1,377,229       1,442,741         Liabilities       Customer Deposits         Due To Banks       405,062       737,106       749,930       773,322         Other Liabilities       242,947       181,348       219,345       271,365         Tax       27,062       34,340       24,852       34,221         EMTN       797,787       500,000       500,000       500,000         Sub Total       7,842,681       8,028,166       8,058,228       9,157,433	Net Worth (Share Capital + Reserves) (A)	1,093,480	1,134,294	1,077,229	1,142,741
Net Worth (C=A+B)       1,437,636       1,434,294       1,377,229       1,442,741         Liabilities       Customer Deposits       6,369,823       6,575,372       6,564,101       7,578,525         Due To Banks       405,062       737,106       749,930       773,322         Other Liabilities       242,947       181,348       219,345       271,365         Tax       27,062       34,340       24,852       34,221         EMTN       797,787       500,000       500,000       500,000         Sub Total       7,842,681       8,028,166       8,058,228       9,157,433	Subordinated Funds (B)	44,156	-	-	-
Liabilities     Customer Deposits     6,369,823     6,575,372     6,564,101     7,578,525       Due To Banks     405,062     737,106     749,930     773,322       Other Liabilities     242,947     181,348     219,345     271,365       Tax     27,062     34,340     24,852     34,221       EMTN     797,787     500,000     500,000     500,000       Sub Total     7,842,681     8,028,166     8,058,228     9,157,433	Tier 1 Capital (B)	300,000	300,000	300,000	300,000
Customer Deposits       6,369,823       6,575,372       6,564,101       7,578,525         Due To Banks       405,062       737,106       749,930       773,322         Other Liabilities       242,947       181,348       219,345       271,365         Tax       27,062       34,340       24,852       34,221         EMTN       797,787       500,000       500,000       500,000         Sub Total       7,842,681       8,028,166       8,058,228       9,157,433	Net Worth (C=A+B)	1,437,636	1,434,294	1,377,229	1,442,741
Due To Banks       405,062       737,106       749,930       773,322         Other Liabilities       242,947       181,348       219,345       271,365         Tax       27,062       34,340       24,852       34,221         EMTN       797,787       500,000       500,000       500,000         Sub Total       7,842,681       8,028,166       8,058,228       9,157,433	<u>Liabilities</u>				
Other Liabilities       242,947       181,348       219,345       271,365         Tax       27,062       34,340       24,852       34,221         EMTN       797,787       500,000       500,000       500,000         Sub Total       7,842,681       8,028,166       8,058,228       9,157,433	Customer Deposits	6,369,823	6,575,372	6,564,101	7,578,525
Tax       27,062       34,340       24,852       34,221         EMTN       797,787       500,000       500,000       500,000         Sub Total       7,842,681       8,028,166       8,058,228       9,157,433	Due To Banks	405,062	737,106	749,930	773,322
EMTN       797,787       500,000       500,000       500,000         Sub Total       7,842,681       8,028,166       8,058,228       9,157,433	Other Liabilities	242,947	181,348	219,345	
Sub Total         7,842,681         8,028,166         8,058,228         9,157,433			·	·	
		797,787	500,000	500,000	500,000
Total Liabilities         9,280,317         9,462,460         9,435,457         10,600,174		7,842,681	8,028,166	8,058,228	9,157,433
	Total Liabilities	9,280,317	9,462,460	9,435,457	10,600,174

# **Income Statement**



Amounts in USD '000	For the year ended 31 December 2020	For the year ended 31 December 2021
Interest Income-Conventional	423,873	430,099
Interest Income-Islamic	23,208	25,268
Total Interest Income	447,081	455,367
Interest Expenses-Conventional	(198,174)	(204,052)
Interest Expenses-Islamic	(12,792)	(13,439)
Total Interest Expenses	(210,966)	(217,491)
Net Interest Income	236,115	237,876
Total Fee Income	67,686	82,517
Total Income	303,801	320,393
Staff Costs	(100,101)	(101,000)
Other Operating Costs	(48,868)	(47,971)
Depreciation	(16,813)	(15,958)
Operating Expenditure	(165,782)	(164,929)
Operating Profit	138,019	155,464
Loan Loss Reserve (Gross)	(93,486)	(75,618)
Total Recovery	12,112	13,319
Provisions less Recovery	(81,374)	(62,299)
Net Profit Before Tax	56,645	93,165
Taxation	(9,506)	(14,522)
Net Profit For The Period	47,139	78,643

# Q&A

# Thank You

**Investor Presentation** 

National Bank of Oman December 2021